
BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

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BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

COMPANY INFORMATION

Directors	P G Barnes R Browne J Cameron-Brown N Gerson S M Kenis A J Prodger F C Pyne J A Rogers
Company secretary	T Nasser
Registered number	03547531
Registered office	Plouviez House 19-20 Hatton Place London EC1N 8RU
Independent auditors	Moore Stephens LLP 150 Aldersgate Street London EC1A 4AB

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT
FOR THE YEAR ENDED 30 APRIL 2018

The directors present their report and the financial statements for the year ended 30 April 2018.

Principal activity

The British Equity Collecting Society Limited (BECS) is a United Kingdom based collective management organisation for the rights of audio visual performers.

Directors

The directors who served during the year were:

P G Barnes
R Browne (appointed 15 December 2017)
J Cameron-Brown (appointed 15 December 2017)
N Gerson
S M Kenis
A J Prodger
F C Pyne
J A Rogers
I W Barritt (resigned 8 October 2017)
M Beattie (resigned 15 December 2017)
B Evans (resigned 15 December 2017)
A W M Macbean (resigned 15 December 2017)
L E Rolston (resigned 15 December 2017)

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 APRIL 2018

Directors' responsibilities statement

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 APRIL 2018

Auditors

The auditors, Moore Stephens LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small companies note

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

J A Rogers
Director

Date:

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BRITISH EQUITY COLLECTING SOCIETY LIMITED

We have audited the financial statements of British Equity Collecting Society Limited (the 'company') for the year ended 30 April 2018 which comprise the Statement of Comprehensive Income, Balance Sheet and Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 April 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate, or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BRITISH EQUITY COLLECTING SOCIETY LIMITED (CONTINUED)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs(UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Councils website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

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BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BRITISH EQUITY COLLECTING SOCIETY LIMITED (CONTINUED)

Heather Wheelhouse, *Senior Statutory Auditor*

For and on behalf of Moore Stephens LLP, Statutory Auditor

150 Aldersgate Street
London
EC1A 4AB

Date

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 APRIL 2018

	Note	2018 £	2017 £
Revenue		528,596	837,984
Gross profit		528,596	837,984
Administrative expenses		(536,667)	(769,363)
Operating profit/ (loss)	4	(8,071)	68,621
Realised gain/(loss) on investments		-	(15,707)
Interest receivable and similar income		7,921	27,172
Profit/(loss) before tax		(150)	80,086
Tax on profit/(loss)	6	5,968	51,744
Profit/(loss) for the financial year		5,818	131,830

There was no other comprehensive income for 2018 (2017 - £Nil).

The notes on pages 11 to 19 form part of these financial statements.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)
REGISTERED NUMBER: 03547531

BALANCE SHEET
AS AT 30 APRIL 2018

	Note	2018 £	2017 £
Fixed assets			
Intangible assets	7	78,648	143,142
Tangible assets	8	<u>75,621</u>	<u>943</u>
		154,269	144,085
Current assets			
Debtors	9	172,835	149,512
Cash at bank and in hand		<u>6,934,287</u>	<u>12,870,685</u>
		7,107,122	13,020,197
Creditors: falling due within one year	10	<u>(6,511,625)</u>	<u>(12,420,344)</u>
Net current assets		<u>595,497</u>	<u>599,854</u>
Total assets less current liabilities		<u>749,766</u>	<u>743,938</u>
Net assets		<u>749,766</u>	<u>743,938</u>
Capital and reserves			
Profit and loss account		<u>749,766</u>	<u>743,938</u>
		<u>749,766</u>	<u>743,938</u>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

J A Rogers
Director

Date:

The notes on pages 11 to 19 form part of these financial statements.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)
REGISTERED NUMBER: 03547531

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 APRIL 2018

	2018	2017
	£	£
Cash flows from operating activities		
Profit/(loss) for the financial year	5,818	131,830
Adjustments for:		
Amortisation of intangible assets	70,841	70,841
Depreciation of tangible assets	18,540	2,215
Interest received	(7,921)	(27,172)
Taxation charge	(5,968)	(51,744)
Decrease/(increase) in debtors	(17,355)	653,536
(Decrease)/increase in creditors	(5,915,058)	(4,477,392)
Corporation tax received	-	56,407
Net cash generated from operating activities	(5,851,103)	(3,641,479)
Cash flows from investing activities		
Sale of unlisted and other investments	-	1,003,919
Purchase of fixed assets	(93,216)	
Interest received	7,921	27,172
Net cash from investing activities	(85,295)	1,031,091
Net (decrease) in cash and cash equivalents	(5,936,398)	(2,610,388)
Cash and cash equivalents at beginning of year	12,870,685	15,481,073
Cash and cash equivalents at the end of year	6,934,287	12,870,685
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	6,934,287	12,870,685
	6,934,287	12,870,685

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)
REGISTERED NUMBER: 03547531

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018

1. General information

The British Equity Collecting Society Limited is a private company, limited by guarantee, domiciled in England and Wales.

The registered office and number are as stated on page 1.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

2.2 Functional and presentation currency

The Company's functional and presentation currency is GBP.

2.3 Financial reporting standard 102 - Section 1A disclosure exemptions

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements:

- the requirements of Section 6, Statement of Changes in Equity; and

2.4 Revenue recognition

Revenue represents the amounts receivable in the year from commissions, distributions fees and interest income.

Revenue arises either as a percentage deduction from amounts distributed to members or a flat fee charged to broadcasters under a defined agreement. Due to the time required to negotiate agreements, receive data for allocations of monies, and the uncertainty over amounts involved, revenue is recognised as received or invoiced in each financial year. Revenue is also generated from administration charges for European Distributions.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018

2. Accounting policies (continued)

2.5 Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

Amortisation is provided on the following bases:

Computer software	-	20 % straight line
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2.6 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Leasehold property	-	20% straight line
Fixtures and fittings	-	20% straight line
Equipment	-	33% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Comprehensive Income.

2.7 Financial instruments

The Company only enters into basic financial instrument transactions.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018**

2. Accounting policies (continued)

2.8 Operating leases

Rentals paid under operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term.

2.9 Pensions

Contributions to defined contribution schemes are recognised in the Statement of Comprehensive Income in the period in which they become payable.

2.10 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

3. Judgments and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

Useful economic lives and therefore the depreciation rate and amortisation that is charged to profit is considered to be a material estimate and area of judgement applied by management.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018

4. Operating loss

The operating loss is stated after charging:

	2018	<i>2017</i>
	£	£
Depreciation of tangible fixed assets	18,540	2,215
Amortisation of intangible assets	70,841	70,840
Auditor's remuneration	7,950	6,150
	<u>7,950</u>	<u>6,150</u>

5. Employees

The average monthly number of employees, including directors, during the year was 4 (*2017 - 6*).

	2018	<i>2017</i>
	£	£
Directors' emoluments	44,344	100,860
Company contributions to defined contribution pension scheme	7,539	18,846
	<u>51,883</u>	<u>129,706</u>

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018**

6. Taxation

	2018 £	2017 £
Corporation tax		
Current tax on profits for the year	-	16,035
Adjustments in respect of previous periods	(10,982)	(40,372)
Total current tax	(10,982)	(40,372)
Deferred tax		
Origination and reversal of timing differences	195	112
Changes to tax rates	-	603
Adjustments in respect of prior periods	(6,463)	(17,101)
Deferred tax asset not recognised	11,282	5,014
Total deferred tax	5,014	(11,372)
Taxation on loss on ordinary activities	(5,968)	(51,744)

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2017 – lower than) the standard rate of corporation tax in the UK of 19.00% (2017 – 19.92%). The differences are explained below:

	2018 £	2017 £
Profit/(loss) on ordinary activities before tax	(150)	80,086
Profit/(loss) on ordinary activities multiplied by standard rate of corporation tax in the UK of 19.00% (2017 – 19.92%)	(28)	15,952
Effects of:		
Expenses not deductible for tax purposes	54	128
Fixed asset adjustments	192	86
Utilisation of tax losses	(17,445)	(73,508)
Deferred tax adjustments	11,259	5,598
Total tax charge for the year	(5,968)	(51,744)

Factors that may affect future tax charges

The Company has tax losses arising of £154,160 (2017 - £58,340) that are available indefinitely for offset against future taxable profits. Deferred tax assets have not been recognised in respect of these losses.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018

7. Intangible assets

	Computer software £	Total £
Cost		
At 1 May 2017	447,704	447,704
At 30 April 2018	<u>447,704</u>	<u>447,704</u>
Amortisation		
At 1 May 2017	298,515	298,515
Charge for the year	70,841	70,841
At 30 April 2018	<u>369,356</u>	<u>369,356</u>
Net book value		
At 30 April 2018	<u>78,648</u>	<u>78,648</u>
At 30 April 2017	<u>143,142</u>	<u>143,142</u>

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018

8. Tangible fixed assets

	Leasehold property £	Fixtures and fittings £	Equipment £	Total £
Cost or valuation				
At 1 May 2017	40,466	18,694	12,383	71,543
Additions	60,808	9,465	22,945	93,216
At 30 April 2018	<u>101,274</u>	<u>28,159</u>	<u>35,328</u>	<u>164,761</u>
Depreciation				
At 1 May 2017	40,466	18,694	11,440	70,600
Charge for the year on owned assets	10,270	1,646	6,624	18,540
At 30 April 2018	<u>50,736</u>	<u>20,340</u>	<u>18,064</u>	<u>89,140</u>
Net book value				
At 30 April 2018	<u>50,538</u>	<u>7,819</u>	<u>17,264</u>	<u>75,621</u>
<i>At 30 April 2017</i>	<u>-</u>	<u>-</u>	<u>943</u>	<u>943</u>

BRITISH EQUITY COLLECTING SOCIETY LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018

9. Debtors

	2018 £	2017 £
Trade debtors	91,745	67,060
Other debtors	13,051	10,096
Prepayments and accrued income	62,071	15,949
Tax recoverable	5,968	56,407
	<u>172,835</u>	<u>149,512</u>

10. Creditors: amounts falling due within one year

	2018 £	2017 £
Trade creditors	23,025	37,820
Other creditors	-	14,159
Corporation Tax	-	16,035
Other taxation and social security	12,988	21,434
Amounts for distribution	6,460,298	12,309,077
Accruals and deferred income	14,015	21,819
	<u>6,511,625</u>	<u>12,420,344</u>

10a. Contingent Asset

Within the amounts identified for distribution, BECS is holding £506,477.10 and a further £100,000 in Escrow. This amount withheld is to cover the maximum possible commission charge and the VAT thereon (£576,134.56) to Equity for the work conducted by BECS on Equity's behalf prior to Equity taking their distributions back in-house. This charge is under negotiation.

11. Deferred taxation

	2018 £	2017 £
At beginning of year	-	(11,372)
Charged to profit or loss	-	11,372
At end of year	<u>-</u>	<u>-</u>

The deferred taxation balance is made up as follows:

Accelerated capital allowances	13,674	4,904
Tax losses carried forward	(24,677)	(9,918)
Short-term timing differences	(279)	-
Deferred tax asset not recognised	11,282	5,014
	<u>-</u>	<u>-</u>

BRITISH EQUITY COLLECTING SOCIETY LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2018

12. Commitments under operating leases

At 30 April 2018 the Company had future minimum lease payments under non-cancellable operating leases as follows:

	2018	<i>2017(Restated)</i>
	£	£
Not later than 1 year	39,000	40,417
Later than 1 year and not later than 5 years	156,000	156,000
Later than 5 years	162,500	201,500
	<u>357,500</u>	<u>397,917</u>

The 2017 figures have been restated to accurately reflect the 3 month rent holiday.

13. Related party transactions

The Company paid royalties totalling £1,156 (2017 - £10,594) to 6 (2017 - 10) directors during the year.

The Company reimbursed expenses totalling £832 (2017 - £2,888) to 4 (2017 - 6) directors during the year. These transactions occurred on an arm's length basis and are considered to represent market value.

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

DETAILED PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 30 APRIL 2018

	2018 £	2017 £
Revenue	528,596	837,984
Gross profit	<u>528,596</u>	<u>837,984</u>
Less: overheads		
Administrative expenses	(536,667)	(769,363)
Operating profit/(loss)	<u>(8,071)</u>	<u>68,621</u>
Interest receivable and similar income	7,921	27,172
Investment income	-	(15,707)
Tax on profit on ordinary activities	5,968	51,744
Profit/(Loss) for the year	<u>5,818</u>	<u>131,830</u>

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

**SCHEDULE TO THE DETAILED ACCOUNTS
FOR THE YEAR ENDED 30 APRIL 2018**

Revenue	2018	2017
	£	£
Commission income	39	441,489
Administration charge for European Distributions	375,267	182,000
Fee income	125,000	89,626
Other income	6	55,830
Timed deposit interest	28,284	69,039
	<u>528,596</u>	<u>837,984</u>

Administrative expenses	2018	2017
	£	£
Directors' national insurance	4,991	14,179
Directors' salaries	44,344	110,860
Directors' pension costs	7,539	18,846
Staff salaries	139,205	192,383
Staff national insurance	13,662	19,319
Staff pension costs	16,801	13,310
Staff welfare	7,222	9,438
Travel and subsistence	6,393	15,535
Consultancy	7,487	29,078
Communication	19,173	19,705
Office expenses	59,893	62,028
Legal and professional	16,272	31,891
Auditor's remuneration	7,950	6,150
Bank charges	1,661	2,502
Sundry expenses	5,282	3,900
Affiliations	25,467	56,975
Database materials and systems expenditure	63,944	90,208
Depreciation -computer equipment	6,624	2,215
Depreciation -fixtures and fittings	1,646	-
Amortisation -intangible fixed assets	70,841	70,841
Depreciation -leasehold property	10,270	-
	<u>536,667</u>	<u>769,363</u>

BRITISH EQUITY COLLECTING SOCIETY LIMITED
(A Company Limited by Guarantee)

SCHEDULE TO THE DETAILED ACCOUNTS
FOR THE YEAR ENDED 30 APRIL 2018

	2018 £	2017 £
Interest receivable		
Bank interest receivable	7,921	27,172
	<u>7,921</u>	<u>27,172</u>

	2018 £	2017 £
Investment income		
Profit/(loss) on disposal of unlisted investments	-	(15,707)
	<u>-</u>	<u>(15,707)</u>

